Global Health Procurement & Supply Chain (PSM) Collaboration

Current efforts to strengthen cross-agency and cross-program collaboration among GHIs and the wider PSM community

Initial FGHI Briefing Pack
September 2023

When collaboration in the procurement and supply chain management (PSM) space is absent or insufficient, we experience negative outcomes

Key consequences when collaboration is lacking		Examples	
1	Investments and strategies implemented with contradicting objectives	Some stakeholders invest in outsourcing while others invest in warehouses in the same geographies; or pushing governments to outsource where relevant private sector capacity doesn't exist	
2	Opportunities missed to advance the field and compound impact	Lack of alignment for digital supply chain system implementations resulting in big spend, sub-par results, and partially implemented systems lacking strong process and people components	
3	Inability to scale and learn from proof of concepts	GHIs invest in innovation pilots, with limited alignment and no cohesive plan on scaling the promising interventions and/or applying lessons learned	

Therefore, many attempts have been made to establish & strengthen platforms for global PSM collaboration across health/disease areas



Interagency Supply Chain Group (ISG) Launch



Funders' Forum Launch

(previously known as Cross-Donor Secretriat)



Momentum
Stalls & Decision
Made to Rethink
Models



Assessment and Decision-making on New Models

2014

ISG Launch

The ISG was established to coordinate supply chain strengthening efforts and leverage the significant supply chain investments being made to achieve greater and more sustainable impact on country systems; was a closed member-based group for UN agencies and donors

ISG Continued Coordination

Collaborations between 2014 and 2019 were fairly active, including initiatives around:

- Joint Assessments
- Nigeria & DRC in-country collaboration
- Promote adoption of GS1
- Launched sub-group on uncrewed aircraft systems (UAS)
- Development of PSM Metrics
 However, feedback from many members was that outputs were not turning into action or being utilized for impact

2019

Funders' Forum Launch

A subset of donors within the ISG began gathering, with the goal of improving coordination around their investments

2021

Momentum Stalls

COVID-19 preoccupation, staffing turnover, and other hurdles led to lack of activity across stakeholders; further reflection reveals challenges with the design of the collaboration platforms and the need to reenvision these models

2022

Revitalization Efforts

ISG and Funders' Forum were reviewed, and their purpose, priorities, and goals were redefined, including deciding to expand the ISG to serve the broader global health procurement & supply chain community as an open platform (whereas previously it had been limited to donor and UN agencies)

In addition to these forums, which span across health areas and technical topics, there are many other forums beyond the scope of this deck that foster coordination within a designated health or technical area (e.g., Reproductive Health Supplies Coalition, Gavi's iSC2 group for immunization, etc.)

Theory of Change for Strengthened PSM Collaboration

Enhanced PSM collaboration guided by a shared vision empowers the global community to unite, coordinate joint improvement efforts, overcome resource limitations, and partner more effectively with governments to drive positive change, long-term PSM success, and improved health outcomes



Key Problems

Siloed approach across program areas

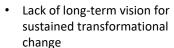












 Disjointed funding and advocacy efforts



Results in

- Ineffective solutions implemented and perpetuated
- Slow or stalled progress against healthcare access goals
- Inefficiencies and wasted investments and resources

Intervention

Relaunch two platforms for crossprogram PSM collaboration

Funders' Forum

- Align around shared long-term PSM vision incl. sustainability, transitions; informed by gov't leadership
- Engage and advocate to global leaders to elevate and advance PSM priorities
- Align investment strategies and identify and address gaps

Interagency Supply Chain Group

- Align around shared technical strategies and priorities
- Exchange learnings
- Promote uptake of technical best practices
- Advocate for improved PSM systems and required resources

Outputs

Shared vision, aligned standards, cocreate solutions to global challenges, joint advocacy

- Vision and roadmap of long-term PSM system aspirations and key milestones
- Mappings of investment strategies, identification of gaps and opportunities for collaboration
- Shared advocacy initiatives, messaging, and actions
- Shared technical strategies, roadmaps, tools, standards, etc.
- Events, forums, resource libraries, facilitated discussions to enable shared learnings and alignment
- Priority advocacy objectives defined and pursued via shared messaging, events, etc.

Outcomes

Drive strategy & investment alignment and continuously improve collaboration



PSM stakeholders of all kinds implementing more effective interventions; innovations adopted and scaled more quickly



Collective efforts and investments made more efficient, complementing each other for maximum impact



Investments targeted towards areas of greatest need to advance and sustain impact

Impact

Enable governments to manage effective people-centered supply chains



- Scaled and sustained end-to-end procurement & supply chain systems that enable equitable access to health commodities for all
- Contribute to improved health outcomes

Key enablers



Effective coordination and implementation of in-country, joint improvement efforts



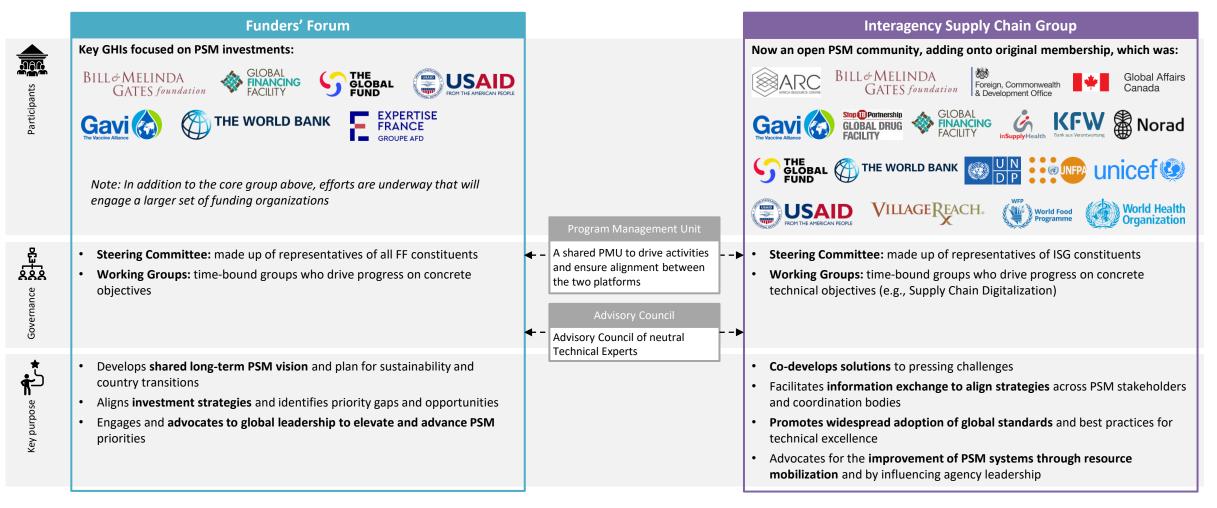
Willingness to adopt new ways-of-working among global and local PSM stakeholders



Assist governments in enhancing their capacity to effectively lead and manage their health supply chains

Two platforms for global collaboration are being relaunched to be more streamlined, targeted, and inclusive

These forums specifically focus on driving collaboration and alignment across health/disease areas (e.g., malaria, HIV, sexual and reproductive health, etc.) and will partner closely with existing coordination bodies for specific health areas and technical topic areas



Initial Funders' Forum and ISG priorities and envisioned change

Initial priorities will drive strategy and investment alignment around a shared PSM vision, while working to further improve collaboration & coordination among GHIs and the wider PSM community

Funders' For	um	Interagency Supply Chain Group		
Key priorities	How will it drive change for GHIs?	Key priorities as ISG transitions to the new model	How will it drive change for GHIs?	
Develop shared long-term PSM vision with consideration for long-term sustainability, transition, etc.	Health impact can be accelerated by increasing supply chain collaboration and alignment around a shared PSM vision. It will allow GHIs to: • Co-create shared solutions to global supply chain challenges	Advance digital supply chain transformation efforts	Advancing digital transformations will create one source of truth and informs GHIs on e.g., disease burdens, health impact, product uptake, system improvement initiatives	
Engage and advocate to global leadership, including non-health actors, to elevate and advance PSM priorities	 Set systems strengthening priorities and approaches in line with the vision's sustainability and transition goals Elevate the conversation around what it takes to achieve sustainable supply chains for health Ensure consistency across stakeholders to speak one PSM language 	Define the ISG's approach to advocacy and identify opportunities to elevate supply chain on global agendas	Aligning on what is needed to bring about sustainable change and working together to address those needs will help set GHIs up for success to reach procurement & supply chain goals	
Align investment strategies and identify and address gaps	GHI investment strategies and decisions, can be aligned to the shared PSM vision to ensure consistent funding for priorities where collectively they have the greatest impact and support government needs and goals	Continue to refine the new ISG model and operational approach and begin transition to the future state	Periodically addressing lessons learned will further refine collaboration and coordination amongst GHIs, align their PSM strategies and systems strengthening initiatives	

Early wins through the two platforms

In transitioning to the new model to overcome past challenges, the constituents feel the momentum is right to demonstrate the potential of improved collaboration and address key health supply chain conversations and explore technical solutions related to supply chain digitization

2022

Deployed Initiatives 2022

Focus Area & Objective

New Model for Collaboration Defined

Goals, priorities, and structure of new model is determined to best respond to identified gaps and opportunities End goal for collaboration efforts for this topic

 Increased effectiveness and efficiency of GHIs and other stakeholders working in the procurement and supply chain space; ultimately leading to improved access to health services and commodities

Harmonization of Performance Management Metrics

Define a harmonized list of incountry SC metrics including definitions for donor agencies

- Donors and GHIs embed harmonized list of SC (e.g., in USAIDs NextGen Global Health Supply Chain, GF 2023-2025 grants)
- Countries and organizations exchange, compare, and utilize data consistently across commodities to inform priorities and interventions

2023

Deployed Initiatives 2023

Focus Area & Objective

Supply Chain Digitalization

Establish centralized living SC Information Systems Guidance (target standards) to support country decision-making

Investing in Global Health Procurement and Supply Chain Workshop

Convening 25+ funders and government representatives to identify key investment priorities for the next 10-20 years

End goal for collaboration efforts for this topic

- Countries adopt and sustain healthy digital information systems that enable them to manage supply chains effectively
- Collaboration continues to advance digital infrastructure and processes, with GHIs and other stakeholders promoting streamlining and sustainability across program areas
- Develop a shared long-term PSM vision that GHIs can use to align strategies and investments
- Identify gaps that will prevent achievement of long-term goals and design strategies to address those gaps, including fostering collaboration across funders

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Both platforms are gearing up to become fully operational in time for 2024

Key next steps

- ✓ Contracting underway for new PMU to drive forward Funders' Forum and ISG objectives
- ✓ **Funders' workshop taking place in October** with >25 funders and government representatives to align on investment priorities for the next 10-20 years, including priorities for Funders' Forum activities in the near-term
- ✓ **ISG participation expanding** to be inclusive of broader set of constituents by end of year
- ✓ **ISG priorities for 2024 to be defined in Q4**, including soliciting input from broader procurement and supply chain community